

STEPHEN B. GOLDBERG, MD

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SUMMARY OF EXPERIENCE

Over 20 years' experience both in Maryland and nationally working with the Mental Health and Criminal Justice communities, government agencies and local health departments around the country. A board certified psychiatrist with added qualifications in forensic psychiatry who trained as a psychiatric resident and fellow in forensic psychiatry at the University of Maryland and Johns Hopkins. Medical school and residency training included rotations in a Veterans Administration hospitals in Colorado, Wyoming and Maryland. Served as the Director of Admissions, Director of Pretrial Services and Associate Medical Director in Maryland's only maximum security forensic hospital; was a mental and behavioral health business owner; and has been an identified mental health leader and expert on the management of violent patients, suicide risk reduction, corrections, veterans issues and mental health systems. A history of membership in several state-wide mental health task forces in Maryland, Virginia, Washington and Arizona and was appointed by the Governor of Maryland as the Chairperson of the Finance Committee for the State's Mental Health Advisory Panel and currently serves as a member of the Maryland's Commission on Suicide Prevention. An entrepreneur who founded and grew a mental health services company in Maryland and has seven (7) years of experience as an Executive Officer of a publicly traded company and an Executive Vice President and Chief Clinical Officer of a private equity owned enterprise that grew from 32 to 850 M during his tenure. Currently, CEO of a consulting firm that provides psychiatric consultations in the areas of forensic psychiatry, management and assessment of dangerousness and violence, in-patient milieu management, leadership and staff development, systems analysis and training as well as providing executive leadership and guidance to other health related enterprises. Recently founded and is President of a non-profit corporation to provide mental and behavioral health, substance abuse and trauma related services to veterans and their families which will launch in June 2016.

PROFESSIONAL EXPERIENCE

4/16 – Present Veteran Health Services – Founder and President

Veteran Health Services (VHS) was created to address the huge unmet mental and behavioral health, trauma and substance abuse needs of our veterans and their families in a way that truly honors their service. Training experiences with veterans in Colorado, Wyoming and Maryland, 20+ years caring for veterans who found themselves within the criminal justice system and the lessons learned from a veteran mentor in business inspired the creation of VHS. The business background and experience (see below) in working in the government, public and private sectors allowed for the conception, development and launch of VHS in June of 2016.

6/15 – Present Stephen B. Goldberg, MD LLC – President/CEO

Founded consulting firm to utilize experience in forensic psychiatry, correctional medicine, assessment and management of dangerousness, violence and suicide risk reduction as well as general adult psychiatry to address the needs of clinics, agencies, institutions and individual providers. Available to provide forensic evaluations of insanity and competency to stand trial, expert opinions in civil litigation and individual psychiatric evaluations. Can deliver and/or develop lectures on a litany of specific topics related to psychiatry and forensic psychiatry, lead trainings for hospital and clinic staff related to violence, suicidality, milieu management and clinical leadership, perform psychiatric consultations for specific cases and evaluate and make recommendations on programmatic needs when requested.

6/16 – present

Facilitator, Forensic Services Workgroup – Hired by the Department of Mental Health and Hygiene to facilitate a workgroup on forensic services delivery in the State of Maryland. The Forensic Services Workgroup is being convened by the Department of Mental Health and Hygiene to address stakeholder concerns regarding significant

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delays associated with court involved individuals getting through Maryland's forensic system of care. The Workgroup is charged with developing concrete recommendations on how to reduce unnecessary congestion in the system by way of improved efficiencies, maximizing appropriate throughput and providing for immediate system relief as well as making longer-term recommendations that may require significant system-wide changes.

- 3/16 – present **Consultant, Mental Health Association of Maryland** – The Mental Health Association of Maryland is a 100 year old non-profit organization that has been dedicated to offering the latest mental health research, education and training to the community. They do this through various outreach, education, advocacy and services oversight programs. Responsibilities include general business consulting and training of trainers for Mental Health First Aid.
- 10/15 – 6/16 **Director, Oral Fluid Multi-Medication Surveillance Program for Genesis Diagnostics** – Genesis Diagnostics is a full service diagnostic laboratory that offers clinical diagnostic testing, oral fluid drug testing and services focused on drug monitoring, substance abuse programs, infectious disease, and personalized medicine. The Oral Fluid Multi-Medication Monitoring Program offers providers an innovative program that allows them to objectively monitor prescription and over-the-counter (OTC) medication intake in their patients with a non-invasive, accurate and reliable test that measures the actual presence of medications in a patient's system. Responsibilities include assisting in the development, promotion and expansion of the Program, serving as the medical liaison to clients and speaking as a representative of the company.
- 11/08 – 6/15 Correct Care Solutions (CCS) / Conmed Healthcare Management, Inc. (Conmed)**
A leading provider of comprehensive, full-service correctional and public healthcare providing services in 39 states and Australia with more than 10,000 medical, dental, and mental and behavioral health professionals. Continuous employment during this time, but through promotion and acquisition held multiple positions as described below:
- 1/14 – 5/15 **Chief Clinical Officer (CCO) for Correct Care Solutions** – Responsible for all clinical services and the delivery of quality health care. Reorganized clinical structure; brought "Clinical Services" model to CCS, whereby clinical services became separate division, and also integrated nursing services, care management and continuous quality improvement (clinical departments formerly under operations and legal departments). Revenue of combined companies increased from 350M to 850M through both organic growth and acquisition. Reported directly to CEO and was a member of Executive Management Team.
- 8/12 – 1/14 **Chief Operating Officer (COO) for Conmed Healthcare Management** – CCS, a private equity owned company, purchased Conmed and took it off the NYSE/AMEX. Appointed COO and ran Conmed as a wholly owned subsidiary. Responsible for all aspects of 85M subsidiary company, including clinical services, operations, finance, human resources, business development and client relations while reporting to CCS' Chairman/CEO. Maintained 100% audit success, full staffing, maintained 99% of all clients and exceeded budget expectations during first year following acquisition.
- 7/10 – 8/12 **Executive Vice President (EVP) for Conmed Healthcare Management** – appointed EVP (registered Officer with SEC) and developed "Clinical Services" model. Became responsible for all medical services, including somatic medicine, mental and behavioral health, nursing and dental services. Achieved 100% audit success, 100% client retention and revenue increased from 32M to 85M during this time period.
- 11/08 – 7/10 **President, Mental and Behavioral Health for Conmed Healthcare Management** – Conmed purchased CMHS (below) and operated it as a wholly owned subsidiary. Was responsible for all mental and behavioral health service operations and clinical services. Maintained 100% audit success and key client retention. Top line revenue for mental health division grew from 2M to over 15M and margins grew from 18% to 25% during

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same time due to expansion of offerings, hiring practices and formulary management. Helped company move from the "bulletin board" to NYSE/AMEX 7/09 (listed as CONM).

- 8/02 – 11/08** **Correctional Mental Health Services, LLC (CMHS) – President, Chief Medical Officer and Founder.** Developed an innovative, cost-effective management approach to a correctional facility's mentally ill populations, incorporated training of correctional officers, utilized telepsychiatry for the first time in the correctional setting in Maryland and combined revenue sources from multiple agencies to fund comprehensive, jail-based mental health services. This multidisciplinary management approach became the standard of care throughout the State of Maryland and this start-up company grew to over two million in revenue by time of sale to Conmed Healthcare Management (above).
- 7/98 – 4/04** **Clifton T. Perkins Hospital Center - Maximum Security Forensic Hospital,**
Jessup, MD
- 7/98 – 7/99 **Staff Psychiatrist** (admissions unit)
- 7/99 – 9/02 **Director of Admissions/Unit Director**
Responsibilities included being the Medical Director of admissions unit, coordinating all hospital admissions and transfers. Provided consultations to other state hospitals to help manage violence and coordinated transfer for those too violent to be maintained in lesser restrictive settings.
- 9/01 – 5/03 **Director, Pretrial Services/Director of Admissions/Associate Medical Director**
Responsible for coordinating all hospital pretrial evaluations (insanity and competency to stand trial) for those charged with violent felonies for State of Maryland. Also responsible for monitoring and reporting back to Maryland District and Circuit Courts for those adjudicated Incompetent to Stand Trial and committed to the hospital for restoration of competency. Reported directly to Medical Director and assisted with tasks associated with the smooth running of the hospital; duties included serving on several hospital and state-wide committees and filling in for the Medical Director when not available or otherwise committed.
- 5/03 – 12/03 **Staff Psychiatrist** (part-time)
- 1/04 – 4/04 **Contract Psychiatrist** – Responsible for performing Insanity evaluations
- 2/95 – 6/02** **Baltimore County Detention Center**
Towson, MD
- 7/98 – 6/02 **Director of Psychiatry** – Prison Health Services (PHS)
- 2/93 – 6/97 **Contract Psychiatrist**
- 7/97 - 6/98** **Deaton Specialty Care Home and Hospital** (nursing home)
Baltimore, MD
Consulting Psychiatrist
- 7/96 - 6/98** **Mountain Manor Treatment Center** (Substance Abuse Treatment Facility)
Baltimore, MD
Medical Assistance Reviewer
- 9/95 - 6/97** **Mercy Medical Center** (Community Hospital)
Baltimore, MD
Psychiatric Consultation Staff – Emergency Evaluations
- 9/95 - 6/97** **Greater Baltimore Medical Center** (Community Hospital)
Towson, MD
Psychiatric Consultation Staff – Emergency Evaluations
- 1/94 - 6/97** **Walter P. Carter Center** (MD State Psychiatric Hospital)
Baltimore, MD

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On-call Psychiatrist

EDUCATION AND TRAINING

- 7/97 – 6/98** Fellowship in Forensic Psychiatry (Postgraduate Year 5)
University of Maryland School of Medicine/Johns Hopkins School of Medicine
- 7/94 – 6/97** Residency in Psychiatry (Postgraduate Years 2, 3 and 4)
University of Maryland School of Medicine
- 1996-1997 Chief Resident
1995-1996 Resident Representative
- 7/93 - 6/94** Internship (Postgraduate Year 1)
Internal Medicine/Neurology/Psychiatry
University of Maryland School of Medicine
- 8/89 - 6/93** University of Colorado School of Medicine
Medical Doctor
- 8/85 - 6/89** University of Florida
Bachelor of Science, Microbiology
Minor – Sociology

LICENSURE / BOARD CERTIFICATION

Licensed to practice Medicine in Maryland, Oregon (inactive), Washington (inactive) and Arizona (inactive)

Controlled Dangerous Substance Registration, United States and Maryland

Board Certified Psychiatrist with added qualifications in Forensic Psychiatry

1999 and 2009 American Board of Psychiatry and Neurology

2001 and 2011 Added qualifications in Forensic Psychiatry

PROFESSIONAL MEMBERSHIP / ACTIVITIES

10/15 – Present Commission on Suicide Prevention – Member

Appointed by Governor Hogan of the State of Maryland to serve as a member of the Commission on Suicide Prevention. In October 2009, the Governor formed the Maryland Commission on Suicide Prevention (Executive Order 01.01.2009.13). The Commission promotes a coordinated, collaborative and comprehensive effort by State and local agencies to ensure the best use of resources for the delivery of a continuum of services to prevent, intervene in, or recover from suicide. In addition, the Commission is to identify and review the impact of suicide on the health and well-being of Maryland citizens; the economic and social costs of suicide; and effective and efficient practices in the organization and delivery of services to those affected by suicide.

- 2013 – 2014 Maryland Continuity of Care Advisory Panel, Chair – Finance Sub-committee.** At the direction of Governor O'Malley, the Department of Health and Mental Hygiene (DHMH) convened the Continuity of Care Advisory Panel to explore ways to enhance continuity of care for individuals with serious mental illness. The Advisory Panel was charged with examining barriers to continuity of care – economic, social, legal and clinical – and making recommendations to strengthen the public behavioral health service delivery system, improve health outcomes, and address deficiencies that lead to interruptions of care.

PROFESSIONAL MEMBERSHIP / ACTIVITIES (CONT.)

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- 1993 – Present** American Psychiatric Association
1997 – 2011 Psychiatric Services Journal Reviewer
- 1993 – Present** Maryland Psychiatric Society
2005 Task force on Telepsychiatry
2002-2003 Chair, Membership Committee
1997 Privacy and HCACC Consent Committee
- 1996 – Present** American Academy of Psychiatry and the Law
1998 – 2008 Chesapeake Chapter of the American Academy of Psychiatry and the Law
2001 – 2004 Treasurer of Chesapeake Chapter
- 2006 – 2008** Institutional and Correctional Forensic Psychiatry Committee
2000 – 2003 Peer Review Committee
- 2010 – Present** American Medical Association
- 2003 – 2004** Maryland Correctional Providers Association (co-founder)
10/03 – 4/04 Acting Chair
- 2000 – 2003** Medical Staff Representative, Clifton T. Perkins Hospital Center
Chairman, Peer Review Committee
Chairman, Graduate Professional Education Comm.

TEACHING APPOINTMENTS

University of Maryland School of Medicine
Clinical Assistant Professor
Department of Psychiatry

Johns Hopkins School of Medicine
Clinical Instructor
Department of Psychiatry

National Capital Consortium (no longer active)
Walter Reed Medical Center
Clinical Instructor
Military Forensic Psychiatry Program

TEACHING EXPERIENCE

- 1016 – Present** Mental Health First Aid Instructor – National Certification
Certified Instructor
- 2008 – 2014** C.I.T. (Crisis Intervention Team) – Maryland and Virginia
Certified Instructor
“Excited Delirium” and “Suicide”
- 2003 – 2014** Maryland Police and Corrections Training Commission
Certified Instructor
- 2008 Developed and provided training entitled: *“Understanding and Management of the Violent Mentally Ill Inmate”*
- 2003 Developed and provided training entitled: *“Mental Health Education and Training for*

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Correctional Officers and Health Care Workers"

- 7/98 - present** University of Maryland / Johns Hopkins Forensic Psychiatry Fellowship Program
Clinical Faculty
Areas of interest include: Corrections: Management of the violent patient; Telemental Health; Insanity defense evaluations; Competency to stand trial.
Responsibilities include supervision and didactic instruction to fellows in forensic psychiatry, psychiatry residents and medical students at the University of Maryland School of Medicine, Johns Hopkins School of Medicine and National Capital Consortium at Walter Reed Medical Center)
- 7/98 – 2008** University of Baltimore, School of Law
Guest Lecturer
Course on Psychiatry and the Law
- 7/98 – 2008** University of Maryland, School of Law
Guest Lecturer
Course on Mental Health and the Law
- 7/97 - 6/98** University of Maryland, Department of Psychiatry
Forensic Psychiatry Lecturer
PGY-3/4 residents in psychiatry

STATE AND NATIONAL PRESENTATIONS

- "Forensic Mental Health, The New Frontier"* Seminar at the Harraseeket Inn. Freeport, ME February 4, 2014.
- "Suicide Risk Assessment."* Maryland Correctional Administrators Association annual Executives Program. Ocean City, MD. February 11-13, 2013
- "Health Approach to Dealing with Correctional Populations."* New Jersey County Wardens Association Annual Conference. Atlantic City, NJ October 1-3, 2013.
- "Post-Traumatic Stress Disorder (PTSD) in Corrections."* Correctional Accreditation Managers' Association Conference. Richmond, VA. May 5 – 7, 2013
- "Hard Time: Coping with the Risks of Correctional Practice."* 42nd Annual Meeting of American Academy of Psychiatry and the Law. Boston, MA. October 30, 2011
- "Jail-Based Comprehensive Mental Health Services: A Unique Approach to Maximize Funding and Resources."* NCCHC/ACHP National Conference on Correctional Health Care. New Orleans, LA. November 13-17, 2004.
- "Maryland's Insanity Defense – An Analysis of State of Maryland v Francis Zito."* 8th Annual Symposium on Mental Disability and the Law. Reisterstown, MD. September 10, 2004
- "Mental Health Issues in Local Jails."* Correctional Administrators Association's Executive Program, Ocean City, MD. November 14, 2002.
- "Planning for Release: Clinical Issues."* Keynote address at the Sixth Annual Symposium on Mental Disability and the Law. Ellicott City, MD. July 12, 2002.
- "Internal Review for Graduated Release: Clinical and Forensic Review Panels."* Workshop at the Sixth Annual Symposium on Mental Disability and the Law. Ellicott City, MD. July 12, 2002.
- "Mental Illness versus Malingering or 'Mad vs. Bad.'"* Baltimore Mental Health Systems' 8th Annual Forensic Conference. Baltimore, MD. June 14, 2002.

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"Hospital Safety in an Era of Managed Care." American Psychiatric Association. Annual National Meeting. San Diego, California. May 17 - 22, 1997.

"Prediction of Inmates' Early Adjustment to Prison." American Academy of Psychiatry and the Law, Annual National Meeting. Denver, CO. October 23 - 26, 1997.

HOSPITAL GRAND ROUNDS PRESENTATIONS

"Psychiatric Care in the Correctional Setting"

University of Arizona College of Medicine, spring 2010

"Current Issues in Telemental Health"

Spring Grove Hospital Center, spring 2008

"Management of the Violent Patient in an Inpatient Setting"

Springfield Hospital Center, summer 2000

Walter P. Carter Center, fall 1999

PUBLICATIONS

Goldberg, S., Lion JR: *Violence in the Emergency Department. In: Workplace Security: Effective Policies and Practices in Health Care.* Edited by Lion JR, Dubin WH and Futrell, D. American Hospital Association Press, Chicago, 1996.